BYLAWS OF DUPONT CIRCLE BUSINESS IMPROVEMENT DISTRICT, INC.

A CORPORATION ORGANIZED UNDER THE DISTRICT OF COLUMBIA NONPROFIT CORPORATION ACT AND THE BUSINESS IMPROVEMENT DISTRICTS ACT OF 1996, AS AMENDED

Article I.

Corporate Name.

The name of the corporation is: Dupont Circle Business Improvement District, Inc. (the "Corporation").

Article II.

Purposes of the Corporation.

The Corporation has been organized under the District of Columbia Nonprofit Corporation Act of 2010, as amended (the "Corporation Act") to operate exclusively to promote the common business interests of businesses located in the area described as the "Dupont Circle BID" (the "BID area") as defined in the Business Improvement Districts Act of 1996, as amended (the "BID Act"), which includes all of the properties included in the area described by the attached map, and such additional area as is added pursuant to the BID Act and for such other purposes are set forth in the Corporation's Articles of Incorporation.

Conflicts.

To the extent of any inconsistency between the provisions of these Bylaws, the Corporation Act and/or the BID Act, the BID Act shall control over the Corporation Act and these Bylaws, and the Corporation Act shall control over these Bylaws.

Article III.

Offices and Registered Agent.

Section A. Principal and Other Offices. The Corporation shall continuously maintain in the District of Columbia a registered office at such place as may be designated by the Board of Directors. The principal office of the Corporation and such other offices as it may establish shall be located at such place(s), either within or without the District of Columbia, as may be designated by the Board of Directors.

Section B. Registered Agent. The Corporation shall continuously maintain within the District of Columbia a registered agent. The initial registered agent is specified in the original Articles of Incorporation. Further registered agents shall be designated by the Board of Directors.
Section C. Changes. Any change in the registered office or registered agent of the Corporation shall be accomplished in compliance with the District of Columbia Nonprofit Corporation Act and as provided in these Bylaws.

Article IV.

Board of Directors

Section A. General Powers and Duties. The affairs and property of the Corporation shall be managed, controlled and directed by a Board of Directors. The Board of Directors shall have, and may exercise, any and all powers provided in the Articles of Incorporation, the BID Act or the Corporation Act which are necessary or convenient to carry out the purposes of the Corporation.

Section B. Composition of the Board of Directors.

1. The number of Directors constituting the Board of Directors shall be fixed by resolution of the Board of Directors, but shall not be less than five (5) nor more than twenty-five (25).

2. Until 120 calendar days after the Corporation becomes registered as a "BID corporation," as defined in the BID Act, or such earlier time as may be provided by resolution of the Board of Directors, the entire Board of Directors shall consist of the seven (7) Directors constituting the initial Board of Directors, or such larger number of Directors as the initial Board of Directors may designate within the bounds of the law thereafter (or such other number, not less than five (5) nor more than twenty-five (25), that may be specified by resolution of the Board of Directors) and shall be classified with respect to the time for which the Directors shall severally hold office by dividing the Directors into three classes, each of which shall contain the same number of directors (if necessary, one class may contain one more or one less director than the other two classes). Directors shall be elected by the members. The Board of Directors may specify that certain Directors are nonvoting members of the Board of Directors.

3. The first election of Directors by the members shall be held within 120 calendar days of the date upon which the Mayor registers the Corporation as a BID corporation pursuant to the BID Act, and the Directors elected at such election shall take office as soon as practicable thereafter, or at such other time as may be specified by resolution of the Board of Directors.

4. The voting members of the Board of Directors shall consist of at least seventy-five percent (75%) of the property ownership within the BID area.

Subsequent elections shall be held annually. Elections of Directors shall be held in the following manner:

a. The Board of Directors shall appoint a nominating committee, which shall nominate a slate of candidates for each annual election. Members may nominate
additional candidates at the meeting called for the purpose of electing Directors. Members and persons other than members are eligible to become Directors.

b. Prior to the first election of Directors, the nominating committee shall nominate three (3) slates of candidates: one slate to serve as the first class of Directors for the term of three (3) years; one slate to serve as the second class of Directors for the term of two (2) years and one slate to serve as the third class of Directors for the term of one (1) year. At the first election of Directors, the members shall hold a separate election to elect each class of Directors.

c. At each annual election of Directors thereafter, the successors to the class of Directors whose term shall expire that year shall be elected for the term of three (3) years, so that the term of office of one class of Directors shall expire in each year.

d. For each election of Directors, each member may cast no more than their total number of votes for any one candidate. Directors shall not be elected through cumulative voting.

e. Each Director elected by the members shall serve until his or her successor is elected, or until his or her earlier death, resignation, or removal in accordance with these Bylaws.

4. Any vacancy on the Board of Directors arising from the death, resignation, or removal in accordance with these Bylaws of a Director, or an increase in the number of Directors, may be filled by the affirmative vote of a majority of the remaining Directors in office (even though less than a quorum of the Board of Directors). Any Director chosen to fill such a vacancy shall serve until the next election by the members. If, at any meeting of members, Directors or more than one class are to be elected because of a vacancy or vacancies, each class of Directors to be elected at the meeting shall be elected in a separate election.

5. A Director may resign at any time by giving notice thereof in writing to the Chairman of the Board.

6. A Director may be removed by a two-thirds (2/3) vote of the other Directors in office, only for cause. The loss of employment or affiliation with an institution or member organization or loss of residence in the BID area may constitute cause.

7. A Director who loses his or her employment or affiliation with an institution or member or loses his or her residence in the BID area shall notify the Board of Directors in writing.

8. The Board of Directors, at its first regular meeting, and annually thereafter, shall elect, by majority vote, one Director as Chairman of the Board, one Director as a First Vice-Chairman of the Board, and one Director as Second Vice-Chairman of the Board, each to serve for a term of one (1) year. The Chairman of the Board shall preside at all meetings of the Board of Directors at which he or she is present, and shall perform such other duties as may be required
of them by the Board of Directors. The First Vice-Chairman of the Board, in the absence of the Chairman of the Board, or the Second Vice-Chairman, in the absence of the First Vice-Chairman, shall preside at its meetings and each shall perform such other duties as may be required by the Board of Directors.

Section C. Meetings of the Board of Directors.

1. Regular meetings of the Board of Directors shall be held quarterly. Special meetings shall be called at the discretion of the Chairman of the Board or at the request of one-third (1/3) of the Directors in office. The second quarterly meeting of the Board of Directors in each fiscal year shall constitute its annual meeting.

2. The time and place of all meetings of the Board of Directors shall be designated by the Chairman of the Board. The meetings may be held within or without the District of Columbia.

3. At least ten (10) business days' notice shall be given to each Director of a regular meeting of the Board of Directors. A special meeting of the Board of Directors may be held upon notice of five (5) business days. Notice of a meeting of the Board of Directors shall specify the date, time and place of the meeting, but, except as provided in Section C(5) of this Article IV and in Article X of these Bylaws, need not specify the purpose for the meeting or the business to be conducted. Notice must be either delivered personally to each Director or mailed (including the sending of a telegram or telecopy) to his or her business address. If such notice is given by mail, it shall be deemed delivered when deposited in the United States mail properly addressed and with postage prepaid thereon. If such notice is given by telegram, it shall be deemed delivered when the content of the telegram is delivered to the telegraph company. If such notice is given by telecopy, it shall be deemed delivered when transmission is confirmed by the sender's telecopy device. Notwithstanding the foregoing, a Director may waive notice of any regular or special meeting of the Board of Directors by written statement filed with the Board of Directors, or by oral statement at any such meeting. Attendance at a meeting of the Board of Directors shall also constitute a waiver of notice, except where a Director states that he or she is attending for the purpose of objecting to the conduct of business on the ground that the meeting was not lawfully called or convened.

4. Members shall be provided with reasonable notice of regular and special meetings of the Board of Directors. In the case of a regular meeting, publication of an annual schedule of regular meetings in a BID newsletter may constitute reasonable notice to members. In the case of a special meeting of the Board of Directors, the posting at the Corporation's office of a copy of the notice sent to Directors of such special meeting may constitute reasonable notice to members.

5. Any meeting of the Board of Directors may be adjourned to another time without further notice other than by announcement at the meeting at which such adjournment is taken.

6. One-third (1/3) of the number of Directors as fixed pursuant to these Bylaws shall constitute a quorum for the transaction of business at any meeting of the Board of Directors,
except that, if a quorum is not present at a meeting, a majority of the Directors present may adjourn the meeting to another time, without further notice.

7. Except as otherwise provided by law, the Articles of Incorporation or these Bylaws, all matters before the Board of Directors shall be decided by a majority vote of the Directors present at a meeting at which a quorum is present. Notwithstanding the foregoing, the Board of Directors may decide to amend the Bylaws, BID plan, as defined in the BID Act, and BID tax, as defined in the BID Act, only by a two-thirds (2/3) vote of the Directors in office, at a meeting called for such purpose, subject to ratification of any such amendment by a majority vote of the members present and voting at a regularly scheduled meeting at which a quorum is present.

8. Any action required or permitted to be taken at any meeting of the Board of Directors may be taken without a meeting if the text of the resolution or matter agreed upon is sent to all the Directors in office and two-thirds (2/3) of the Directors in office consent to such action in writing, setting forth the action taken. Such consent in writing shall have the same force and effect as a vote of the Board of Directors at a meeting and may be described as such in any document executed by the Corporation.

9. Any or all Directors may participate in a meeting of the Board of Directors, or a committee of the Board of Directors, by means of conference telephone or by any means of communication by which all persons participating in the meeting are able to hear one another, and such participation shall constitute presence in person at the meeting.

10. All meetings of the Board of Directors shall be open to all members of the Corporation. Minutes of Board of Director’s meetings shall be made reasonably available to all members, the Mayor and the Council.

Section D. Directors’ Ethics and Conflict of Interest Standards. Any Director, individual, or any firm of which any Director may be a member, or any corporation or association of which any Director may be an Officer, Director or in which any Director may be interested as the holder of any amount of its stock or otherwise, may be a party to, or be pecuniarily or otherwise interested in, any contract or transaction of the Corporation, and in the absence of fraud no contract or other transaction shall be affected or invalidated because of such relationship or interest; provided, however, that in the event that a Director, or any firm of which a Director is a member, or any corporation or association of which a Director may be an Officer or Director, is so interested, such fact shall be disclosed or shall have been known to a majority of the Board of Directors of the Corporation. Any Director of the Corporation who is also a Director or Officer of or interested in such other corporation, association or firm may not be counted in determining the existence of a quorum at the meeting of the Board of Directors of the Corporation which shall authorize, ratify, or confirm any such contract or transaction, and may not vote thereat to authorize, ratify, or confirm any such contract or transaction.

Section E. Compensation of Directors. No Director shall be paid for attendance at any regular or special meeting of the Board of Directors or be paid a salary as a Director, but
may be reimbursed for actual and reasonable out-of-pocket expenses incurred in the performance of such Director's duties in connection with the BID.

Article V. Committees

Section A. Executive Committee. By a majority vote of the Directors in office, the Board of Directors shall designate an Executive Committee consisting of at least six Directors, one of whom shall be the Chairman of the Board, who shall also preside over the Executive Committee. The other members of the Executive Committee shall be the First and Second Vice-Chairmans of the Board, the Secretary, the Treasurer and the immediate former Chairman of the Board, if such person is still a Director. The Chairman of the Board may designate one or more additional Directors as members of the Executive Committee. Except as otherwise required by law or these Bylaws, the Executive Committee shall have such authority as the Board of Directors shall grant to it for the management of the Corporation, including the power to authorize the seal of the Corporation to be affixed to all papers that may require it. The Executive Committee shall keep regular minutes of its proceedings and shall report the same to the Board of Directors when required. Vacancies of Chairman of the Board designees in the Executive Committee shall be filled by the Chairman of the Board.

Section B. Other Committees. The Board of Directors may create other committee(s) consisting of Directors or other persons, which committee(s) shall have such authority as the Board of Directors may by law direct.

Section C. Attendance by the President. The President shall be entitled to participate in meetings of the Board of Directors, the Executive Committee, and all other committees, except portions of meetings in which the Board of Directors or such other committee discusses matters concerning the President. The President shall not be entitled to vote in his or her capacity as President.

Article VI. Officers

Section A. The Officers of the Corporation shall be a President, a Secretary, a Treasurer and such other Officers as may from time to time be deemed advisable by the Board of Directors. Officers shall be chosen by the Board of Directors. The Secretary and Treasurer must be chosen from among the pool of Directors. Any two or more offices may be held by the same individual, except for the offices of President and Secretary.

Section B. All of the Officers of the Corporation shall hold their offices for one year terms, to which they may be re-elected annually, and shall exercise such powers, and perform such other duties as shall be determined from time to time by the Board of Directors.

Section C. The Officers of the Corporation shall hold office until their successors are chosen and qualified. Any Officer of the Corporation may be removed by two-thirds (2/3) of the Directors in office, only for cause. Any vacancy occurring in any office of the Corporation may be filled by the Board of Directors.
Section D. The President, Secretary, Treasurer and such other Officers as may be authorized by the Board of Directors may enter into and execute on behalf of the Corporation contracts, leases, debt obligations and all other forms of agreements or instruments, whether under seal or otherwise, permitted by law, the Articles of Incorporation and these Bylaws, except where such documents are required by law to be otherwise signed and executed, or where the signing and execution thereof shall be exclusively delegated to some other Officer or agent of the Corporation.

Section E. The duties and powers of the Officers of the Corporation shall be as provided in these Bylaws, or as provided pursuant to these Bylaws or (except to the extent they are inconsistent with these Bylaws or with any provision made pursuant hereto) shall be those customarily exercised by corporate Officers holding such offices.

Section F. The President. The President shall be the chief operating officer of the Corporation and, subject to the control of the Board of Directors, shall perform all duties customary to that office and shall supervise and control all of the affairs of the Corporation in accordance with any policies and directives approved by the Board of Directors.

Section G. The Secretary. The Secretary shall be responsible for keeping an accurate record of the proceedings of all meetings of the Board of Directors, and such other actions of the Corporation as the Board of Directors shall direct. He or she shall give or cause to be given all notices in accordance with these Bylaws or as required by law, and, in general, perform all duties customary to the office of secretary. The Secretary shall have custody of the corporate seal of the Corporation, and he or she, or an Assistant Secretary, shall have authority to affix the same to any instrument requiring it. When so affixed, it may be attested by his or her signature or by the signature of such Assistant Secretary. The Board of Directors may give authority to any Officer to affix the seal of the Corporation and to attest the affixing by his or her signature.

Section H. The Treasurer.

1. The Treasurer shall perform all duties customary to that office, shall have the custody of and be responsible for all corporate funds and securities and shall keep full and accurate accounts of receipts and disbursements in the books of the Corporation. He or she shall deposit or cause to be deposited all monies or other valuable effects in the name of the Corporation in such depositories as shall be selected by the Board of Directors.

2. The Treasurer shall disburse the funds of the Corporation as may be ordered by the Board of Directors, or its delegate, taking proper vouchers for such disbursements, and shall render an account of all his or her transactions as Treasurer and of the financial condition of the Corporation to the President and the Board of Directors at its regular meetings or when the Board of Directors so requires.

Section I. Compensation of Officers. No Officer shall by paid any salary or other remuneration for serving as such, but may be reimbursed for actual and reasonable out-of-pocket expenses incurred in the performance of such Officer's duties in connection with the BID, except that an Officer who also serves as the managing agent may receive compensation.
Article VII. Managing Agent.

The Corporation shall have a "managing agent," as described in the BID Act. The managing agent shall be hired by the Board of Directors and may perform any or all of the Board of Directors' nonfiduciary duties. The managing agent shall not be a BID member or an affiliate of a BID member, but may be a property manager or asset manager of one or more of the properties located in the BID.

Article VIII.

Members and Voting.

Section A. The Corporation is a membership corporation. Prior to BID Formation, until the BID has been registered pursuant to the BID Act, the Corporation shall have no members.

Section B. A member may exercise its right to vote by completing such application form, if any, as the Board of Directors may provide and by delivering such form to the Secretary or such other Officer or agent as the Board of Directors may provide.

Section C. Members shall have voting rights with respect to election of Directors, and such other matters as may be provided in these Bylaws or as the Board of Directors may designate from time to time as follows:

1. The number of votes allocated to a Member of Record (as defined by the BID Act) shall be determined by its BID taxes, as set by the Dupont Circle Business Improvement District and billed by the D.C. Office of Tax and Revenue, or any successor agency.

2. An owner of non-exempt real property located within the BID area shall have one vote for each dollar of BID tax paid annually by that owner, based on the current fiscal year. For example, if a commercial property owner pays $15,000.59 in BID tax annually for a building, the owner would be entitled to cast 15,000 votes. If a landowner pays $3,500.78 in BID tax annually for a vacant lot, the owner would be entitled to cast 3,500 votes. If a hotel pays $20,520.22 in BID taxes annually, then the owner would be entitled to cast 20,520 votes.

3. Tenants who are legally responsible for paying a portion of the property owner's annual BID tax to their landlord shall be allocated one-half vote for every dollar amount of BID tax paid by the tenant. For example, if a commercial building owner pays $3,000 in BID tax annually, and passes on $500 to a tenant, the tenant would be entitled to cast 250 votes. The allocation of votes to a tenant does not reduce the number of votes allocated to the owner.

4. An owner of exempt real property located within the BID area, including the District of Columbia and the federal government, which becomes a member of the BID...
by voluntarily making payments to the BID pursuant to § 2-1215.21 of the BID Act, shall have votes determined by creating the number of votes such member would be entitled to by the amount of contribution voluntarily paid to the BID in lieu of a BID tax, as if such member's property was non-exempt. The resulting figure is the number of votes such member shall have.

Section D. In no event shall the total number of votes assigned to any one member or to any number of members under common control exceed thirty-three and one third percent (33-1/3%) of the total number of votes which may be cast.

Section E. The Secretary shall maintain a current record of members and shall maintain a record of persons entitled to represent member organizations at meetings and for purposes of casting such members' votes.

Section F. The Corporation shall hold an annual meeting of members, and may hold such other regular meetings of members as may be deemed desirable by the Board of Directors, each upon notice of at least twenty-one (21) calendar days, at such times and places as are designated by the Board of Directors. A special meeting of the members may also be called by the Board of Directors, or on request of twenty-five percent (25%) of the members, upon at least seven (7) business days' notice. The Secretary shall give notice of meetings by first class mail (or by hand delivery if the Secretary certifies in writing that such notice was delivered or by telecopy) to all members of record (as defined by the BID Act) at the address of their properties or such other address they provide. A quorum at meetings of members shall be constituted by members having ten percent (10%) of the number of votes entitled to be cast, represented in person. Any matter for decision by the members may be determined by majority vote of the members present in person at a meeting at which a quorum is present.

Section G. Members shall vote in person. An organization that is a member shall vote through its designated representative who shall appear in person to cast such member's votes.

Article IX. Indemnification.

Section A. The Corporation does hereby indemnify to the maximum extent legally permissible (but only to the extent of the Corporation's assets without recourse to any member) any person who was or is a party or threatened to be made a party to any threatened, pending, or completed action, suit or proceeding (other than an action by or on behalf of the Corporation) which action, suit or proceeding arises out of or relates to any claim, issue or matter involving or affecting the Corporation, by reason of the fact that such party is or was a Director, Officer, or member, an affiliate of any Director, Officer, or member, or is or was serving at the request of the Corporation as a shareholder, Officer, Director, employee, agent, or advisor of another partnership, corporation, joint venture, trust, or other enterprise, against all expenses, including attorney fees, judgments, fines, and amounts paid in settlement, actually and reasonably incurred by such party in connection with such action, suit, or proceeding, so long as such party acted in good faith in a manner reasonably believed to be in or not opposed to the best interest of the
Corporation; provided that no indemnification shall be made in respect of any claim, issue, or matter as to which a party has been adjudged to be liable for fraudulent, willful, or wanton conduct or misconduct, breach of the BID instruments, or gross negligence, or with respect to any criminal action or proceeding.

Section B. The indemnification provided by this Bylaw shall not be deemed exclusive of any other rights which are provided under any agreement, vote of the Board of Directors or otherwise.

Section C. Every provision of this Article IX is intended to be severable, and if any term or provision is invalid for any reason whatsoever, such invalidity shall not affect the validity of the remainder of this Article IX.

Article X.

Miscellaneous Provisions

Section A. Seal. The Corporation shall adopt a seal which shall have inscribed thereon the name of the Corporation, the year of incorporation, the words "Corporate Seal," and "a Non Profit District of Columbia Corporation."

Section B. Checks. All checks, drafts or other orders for the payment of money shall be signed by such Officer or Officers or such other person or persons as the Board of Directors may from time to time designate.

Section C. Fiscal Year. The fiscal year of the Corporation shall coincide with the fiscal year of the District of Columbia.

Section D. Invalidity. The invalidity of any portion of these Bylaws shall not impair or affect in any manner the validity, enforceability or effect of the balance of these Bylaws, all of which shall be severable.

Section E. Captions. The captions herein are inserted only as a matter of convenience and for reference, and in no way define, limit or describe the scope of these Bylaws or the intent of any provision hereof.

Section F. Governing Law. These Bylaws shall be governed by the laws of the District of Columbia and the United States of America applicable thereto.

Article XI. Amendments.

Section A. Initial Amendment of Bylaws. Within 120 calendar days of the Mayor's registration of the Corporation as a BID corporation pursuant to the BID Act, or such earlier time as may be provided by resolution of the Board of Directors, the members shall, at a meeting called by the Board of Directors for such purpose, vote to ratify or to adopt amendments to the initial Bylaws. Members shall have the opportunity to propose amendments to the initial Bylaws
by submitting proposals to the Board of Directors in writing at least fifteen (15) business days prior to the date on which the meeting of members will be held for the purpose of voting on such proposed amendments.

Section B. Amendments Generally. These Bylaws, the registered BID plan and BID taxes authorized under the BID Act from time to time may be amended only with the affirmative vote of two-thirds (2/3) of the Directors present at duly convened Board Meetings at which a quorum shall have been obtained, and the ratification by a majority of the votes of Members present, in person or by proxy, at a duly convened Member Meetings at which a quorum shall have been obtained; provided, that any amendment of the registered BID plan shall be subject to the filing and certification provisions of the Bid Act, and provided, further, that BID taxes may only be amended once annually. All amendments to these Bylaws, the registered BID plan or the BID taxes shall comply with the BID Act and any regulations adopted pursuant thereto.

Article XII.

Dispute Resolution.

Section A. Disputes. Any disputes arising with respect to any charge under the BID Act or any activity conducted by the BID shall be resolved through mediation, or, if mediation is unsuccessful, arbitration. The Board of Directors shall adopt procedures through which the BID will participate in such mediation or arbitration.

Section B. No Waiver of Rights. The failure of any party to enforce any right, provision, covenant or condition which may be granted by the BID Act or these Bylaws shall not constitute a waiver of the right of such party to enforce such right, provision, covenant or condition in the future. Except as specifically precluded by the BID Act, all rights, remedies and privileges granted or allowed pursuant to any term, provision, covenant or condition of the BID Act or these Bylaws shall be deemed to be cumulative, and the exercise of any one or more thereof shall not be deemed to constitute an election of remedies, nor shall it preclude the party exercising the same from exercising such rights as may be granted to such party by the BID Act or these Bylaws.

Article XIII.

BID Taxes.

Section A. The BID tax, as defined in the BID Act, shall be as is set forth in the BID Act.

Section B. The amount and method of allocation of the BID tax may be amended once annually by a two thirds (2/3) vote of the Directors in office, at a meeting called for such purpose, subject to ratification of any such amendment by a majority vote of members present and voting at a regularly scheduled meeting at which a quorum is present.

* * *
1. Adopted by the Board of Directors at a Board Meeting held on the 19th day of April, 2017, by a vote of 6 to 6.

2. Approved by a vote of the Members at a Member Meeting held on the 19th day of April, 2017, by a vote of 6 to 6.

Signature

[Corporate Seal]